for use in their end product. Figure 5 illustrates the webscale sector's R&D spending over the last few years, in absolute terms and as a percentage of revenues.

R&D expense, annualized (US\$M) R&D/revenues, annualized (%) \$200,000 12.0% \$180,000 11.0% \$160,000 \$140,000 10.0% \$120,000 9.0% \$100,000 \$80,000 8.0% \$60.000 \$40.000 \$20.000 6.0% 3015 1016 2016 3016 1017 3017 1017 1018 2018 1016

Figure 5: R&D expense and R&D as percent of revenues, webscale sector

Source: MTN Consulting

The recent drop-off in the R&D to revenues ratio (above chart, right) is due to the above-average growth of the ecommerce sector, which is dominated by companies spending relatively little on R&D.

Focus areas for R&D spending among webscale providers include: operating systems; artificial intelligence capabilities; homegrown chip design and development; content development, streaming platforms, and gaming; device and component development and optimization; autonomous vehicles; smart cities applications; and, healthcare platforms. Some portion of webscale R&D involves payments for the licensing of intellectual property from other companies, including partners and affiliates.

## **Profit margins remain strong**

Figure 6 illustrates average net profit margins and free cash flow margins, on an annualized basis, for the webscale sector.

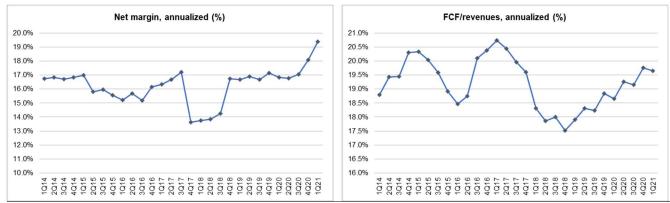


Figure 6: Webscale net profit and free cash flow margins, annualized

Source: MTN Consulting

As shown above, margins dropped in 2018 for both measures. That was due in part to big surge in capital spending that year, as well as company-specific factors like a weak year for the iPhone, for Apple. Both net income and FCF margins, though, have increased over the last few quarters. The growth in net margin has been more consistent as FCF margin growth has been hampered by a big run-up in capital spending.